

**Key Issues for the Joint Annual Review (JAR) of NWSSIP
Input Paper on NWSSIP Action Plans Progress 2005**

The National Water Sector Strategy and Investment Program (NWSSIP) has been developed during 2003 and early 2004. It was the first time that such comprehensive view was taken on the stakes and problems in the sector. More than 120 professionals from line ministries, specialized authorities, research institutions, NGOs and other civil society representatives as well as donors engaged in intensive discussions, being organized in several thematic working groups, during almost one year. NWSSIP was adopted by donors in early 2005 and finally approved by cabinet in May 2005. It was recognized that NWSSIP constitutes a sound, comprehensive and inclusive strategy dealing with all water sector aspects, including agriculture, economic incentives and fiscal policies as well as civil service reform. Support and recognition has since encouraged the Ministry of Water and Environment to move ahead implementing some very difficult policies and controversial actions.

NWSSIP is a long-term dynamic policy paper, which will have to be constantly updated and refined. One of the outstanding particularities of NWSSIP is its down-to-earth focus which is demonstrated through the respective investment program for the 2005-2009 period, and a set of action plans which cover the full range of issues to be tackled specifically in the short and medium term.

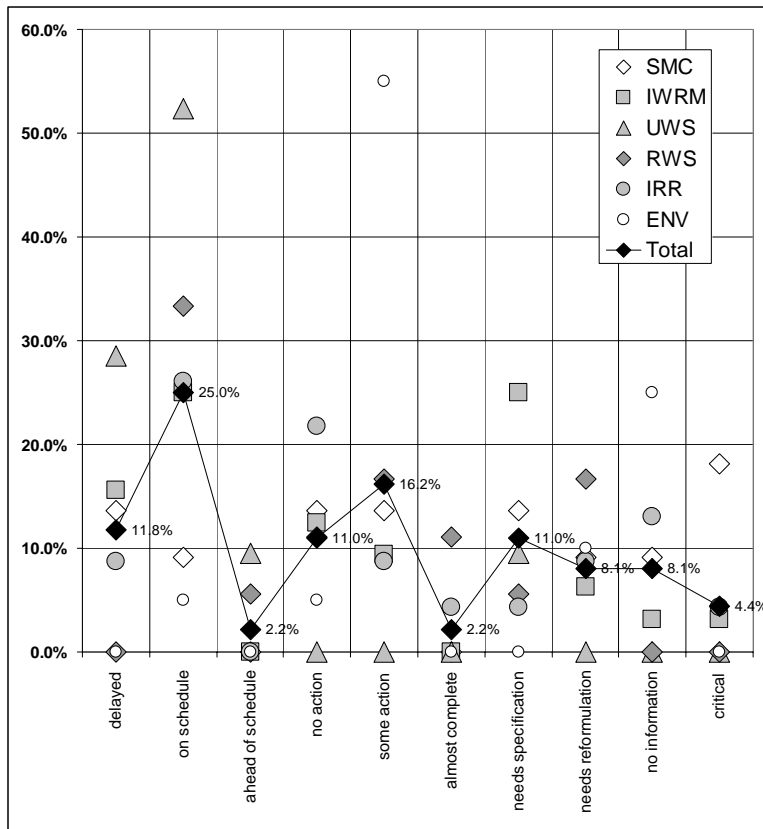
Action Plans have been grouped into (i) sector management and coordination (SMC), (ii) water resources management (IWRM), (iii) urban water supply and sanitation (UWS), (iv) rural water supply and sanitation (RWS), (v) irrigation and watershed management (IRR), and (vi) human and environmental aspects (ENV). A total of 46 strategic issues and 125 individual actions have been defined in this framework. These actions, of course, refer to different time horizons, relate to overarching cross-cutting issues and are partly interdependent.

In late 2005 and early 2006 the MWE, supported by the donor core group, has collected information to update the status and progress of the different actions by means of self-assessment. For that, the following terminologies have been applied:

<i>Adherence to scheduled time</i>	<i>Degree of attention</i>	<i>Degree of clarity</i>
Delayed – a set start of action or projected progress has not been met	No action – postponed for good reason, or unattended for lack of capacity or low priority	Needs specification – no measurable outputs / outcomes defined as yet
On schedule – ongoing and within assigned time period with adequate progress	Some action – activities going on, not clearly related to agreed schedules	Needs reformulation – defined action not in accordance with updated strategic objectives or plans
Ahead of schedule – progress beyond anticipation	Nearing completion – little work left to complete, does not relate to adherence to schedule (maybe late, but is almost done)	No information – due to lack of inputs, no data on status available

In addition, any action could be marked as critical irrespective of its progress or status. So far, MWE was able to gather status updates for all 125 actions (100%), which is an indicator for good communication and responsiveness of the actors (ministries, authorities, donors) in the sector.

At about one year since its formal adoption by GoY, the progress made on the action plans looks satisfactory which is shown in the following graph:



While 11.8% of actions are delayed, we find 27.20% on or ahead of schedule. The remainder has not been rated as to compliance with time schedules.

On the attention side, 11.0% show no action, 16.2% some action and 2.2% are almost completed.

On the clarity aspects, there is substantial need for further specification (11.0%), reformulation (8.1%) or no information is available (8.1%).

Altogether, only 4.4% cases have been rated “critical” thus needing priority follow-up.

There is a specifically notable progress on the UWS action

plans with above 50% on and 10% ahead of schedule, but also there are almost 30% delayed. IWRM shows a complex scenario with a notable 25% of actions needing reformulation, for which a number of proposals are on the table.

At present, works have started to priority-target the critical issues and to reformulate those needing additional clarity. Additional information is being collected to fill the remaining gaps and then transfer the action plans into the NWSSIP Monitoring & Evaluation System presently starting operation. Within the planned first Joint Annual Sector Review, the suitability of the different actions and terminologies will be finally assessed.

NWSSIP Action Plans - Update of Status as per December 2005

Group	Issues and strategies	No. of defined actions	Status of actions as per review										Total status indications	
			delayed	on schedule	ahead	no action	some action	almost compl	needs specif	needs reform	no info	critical		
			⊖	☑	⊕	⊖	⊖	⊖	@	⊕	?	⚡		
SMC	Consolidating sector institutions	3	1			1				1			2	5
	Improving sector investment and AFPPF	4		1		2	1				1	2		7
	Recovering control over groundwater	7	2	1			2			2	1		2	10
	3	14	3	2	0	3	3	0	3	2	2	4	2	22
			13.6%	9.1%	0.0%	13.6%	13.6%	0.0%	13.6%	9.1%	9.1%	18.2%	100.0%	
IWRM	Institutional strengthening and sector coordination	2		1						1	1			3
	Strengthen commty. based organizations	1							1					1
	Water resources mangmt. planning	2	2											2
	Strategic initiative for HR development	4		1		1				2				3
	Strengthening water resources information base	3		1					1			1		4
	Strengthening water resources monitoring system	4	2			1				1				4
	Natl and regional info campaigns	4		1						2				2
	Providing water resources management infrastructure	4	1	1						1	1			4
	Monitoring, implementation and enforcement	9		4		2	3							9
9	31	5	8	0	4	3	0	8	2	1	1	1	32	
			15.6%	25.0%	0.0%	12.5%	9.4%	0.0%	25.0%	6.3%	3.1%	3.1%	100.0%	
UWS	Expand the investment program to meet the MDG	3	1	2										3
	Continue reform program after evaluation	3	2	1										3
	Develop regulation, monitoring, support and policy functions	3	1	1	1									3
	Impr. policies towards poverty allev. & financial sustanab.	5		3	1				1					5
	Promote private investment and PPP	2	2											2
	Building capacity and improve performance	2		2										2
	Enhance community participation	1		1										1
	Sourcing water	1		1					1					2
8	20	6	11	2	0	0	0	2	0	0	0	0	21	
			28.6%	52.4%	9.5%	0.0%	0.0%	0.0%	9.5%	0.0%	0.0%	0.0%	100.0%	
RWS	Setting up sector strategy and coordination	3			1			1		1				3
	Improve implementation	3		2				1	1					3
	Broaden (diversify) range of partners	3						1		1	1			3
	Address technology choices	2		1						1				2
	Factor in sanitation and hygiene	2				2								2
	Ensure water resources and quality	2					2							2
	Adopt bottom-up approach and mainstream gender	1		1										1
	Maintain sustainability by working closer with communities	1		1										1
	Target finance to greatest need	1		1										1
9	18	0	6	1	2	3	2	1	3	0	0	0	18	
			0.0%	33.3%	5.6%	11.1%	16.7%	11.1%	5.6%	16.7%	0.0%	0.0%	100.0%	
IRR	Reduce groundwater mining	3		2				1						3
	Secure farmers' water rights	3	2	1								1		4
	Getting incentive framework right	1					1							1
	Refocus agriculture research and extension	2							1		1			2
	Cost recovery on public irrigation schemes	1		1										1
	Develop WUAs	1		1										1
	Treat Qat as a crop	1				1								1
	Revive watershed management with integrated approach	2								1	1			2
	Review and revise the dams program	1				1								1
	Repositioning MAI	1							1					1
	Institutional coord. on agricultural water use	3		1		1	1							3
	Improving effectiveness of AFPPF	1				1								1
	Increase commty. organization and civil society role	2				1					1			2
13	22	2	6	0	5	2	1	1	2	3	1	1	23	
			8.7%	26.1%	0.0%	21.7%	8.7%	4.3%	4.3%	8.7%	13.0%	4.3%	100.0%	
ENV	Reduce poverty thru envmt/natural resources management	5									5			5
	Act on water quality	8				1	6			1				8
	Protect water sources	4					3			1				4
	Get environmental monitoring and regulation fully operational	3		1			2							3
4	20	0	1	0	1	11	0	0	2	5	0	0	20	
			0.0%	5.0%	0.0%	5.0%	55.0%	0.0%	0.0%	10.0%	25.0%	0.0%	100.0%	
Total of groups		6												
Total strategic / issues		46												
Total of actions		125												
Total of action status indications		136	16	34	3	15	22	3	15	11	11	6	136	
			11.8%	25.0%	2.2%	11.0%	16.2%	2.2%	11.0%	8.1%	8.1%	4.4%	100.0%	

G. Redecker - KfW Office Sana'a

	SMC	IWRM	UWS	RWS	IRR	ENV	Total
delayed	13.6%	15.6%	28.6%	0.0%	8.7%	0.0%	11.8%
on schedule	9.1%	25.0%	52.4%	33.3%	26.1%	5.0%	25.0%
ahead of schedule	0	0.0%	9.5%	5.6%	0.0%	0.0%	2.2%
no action	13.6%	12.5%	0.0%	11.1%	21.7%	5.0%	11.0%
some action	13.6%	9.4%	0.0%	16.7%	8.7%	55.0%	16.2%
almost complete	0	0.0%	0.0%	11.1%	4.3%	0.0%	2.2%
needs specification	13.6%	25.0%	9.5%	5.6%	4.3%	0.0%	11.0%
needs reformulation	9.1%	6.3%	0.0%	16.7%	8.7%	10.0%	8.1%
no information	9.1%	3.1%	0.0%	0.0%	13.0%	25.0%	8.1%
critical	18.2%	3.1%	0.0%	0.0%	4.3%	0.0%	4.4%
	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%