

**Ministry of Water and Environment**

**National Water Sector Strategy and Investment Program - NWSSIP**

## **Report**

**Evaluation of the Post – Joint Annual Review (JAR) 2005 Questionnaire**

**March, 2007**

## 1. INTRODUCTION

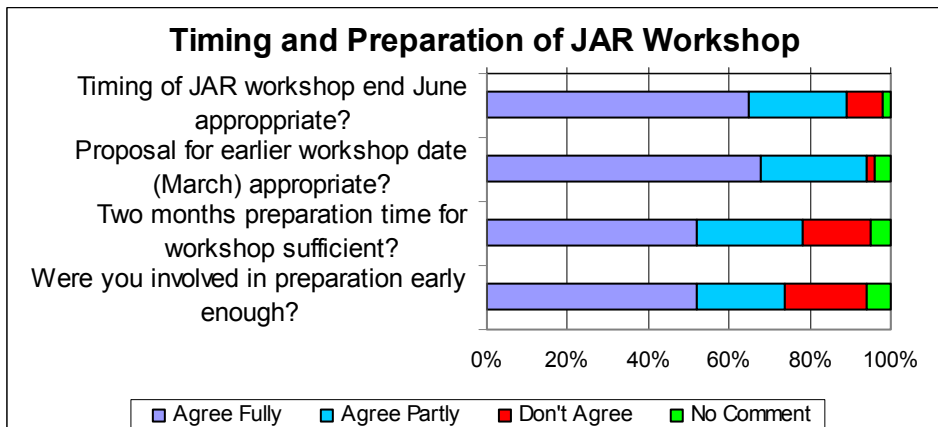
The first Joint Annual Review (JAR) was held on the end of June 2006, in order to review and assess the implementation of the National Water Sector Strategy and Investment Program (NWSSIP) actions and investment program based on the performance of the year 2005 by the Government of Yemen (GOY) and donor organizations.

The JAR preparatory process started in February 2006. 5 sub-sector working groups were formed, charged with data collection and elaboration of a summary input paper for the JAR Aide Memoire. In addition, a Sector Management Committee was established to organize and monitor the process and engage in quality assessment of the different inputs.

The format of questionnaires is attached. The overall number of respondents was 46, out of 152 questionnaires distributed.

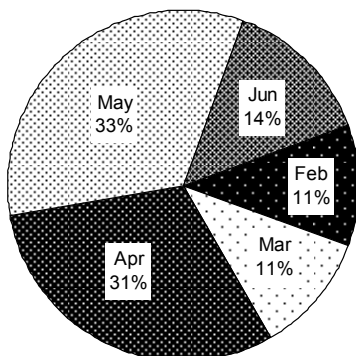
## 2. FINDINGS

### 1 Timing

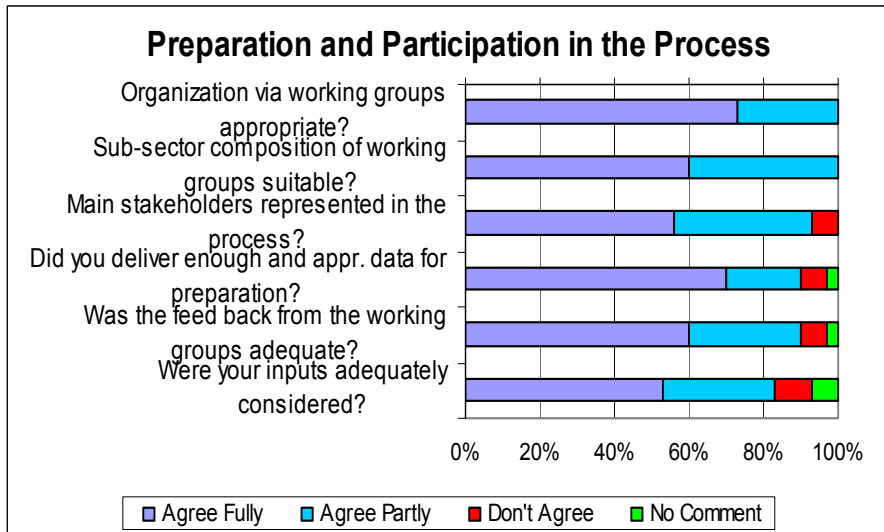


There was general agreement about the timing of the workshop end of June 2006; however, an earlier date in the year would also be acceptable. The preparation time and start of involvement was also widely considered adequate, but some improvement could be possible (notify earlier, more time for preparation process).

When were you made aware of JAR process?

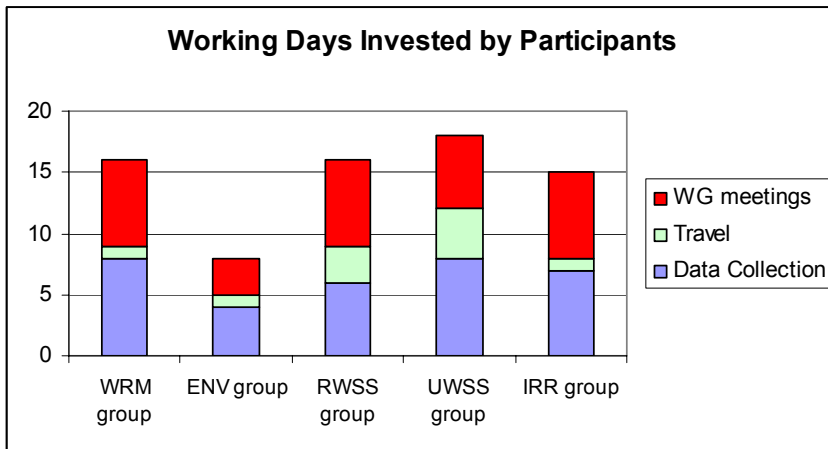


## 2 Preparation and participatory approach



Acceptance of organizational arrangement for the JAR is widespread. It is also considered that main stakeholders have been represented in the process. The respondents thought that they have contributed enough, that the feedback to them from the working groups was adequate, and that the inputs were taken into account.

It was not clarified which are the concerns of those who only agreed partially or did not agree at all.

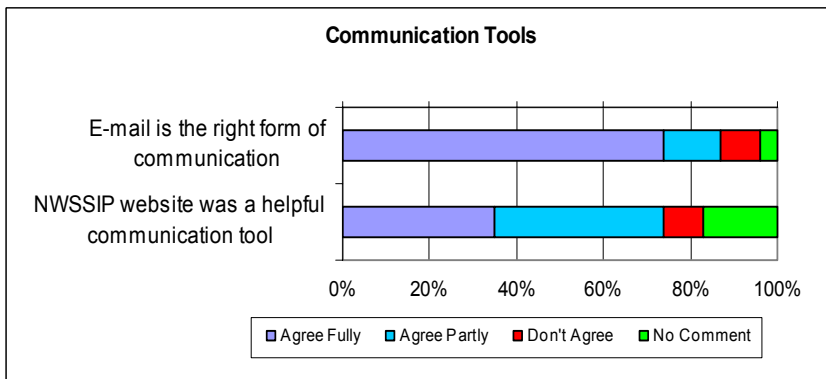


In average, the working time spent on the process seems to have been moderate and an acceptable burden for such an important process.

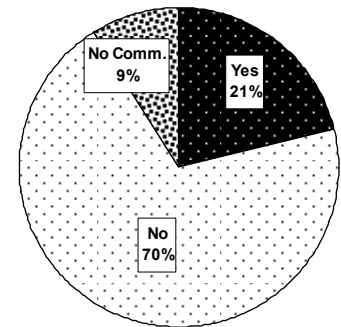
The replies regarding payment of travel expenses are inconclusive and incomplete.

WRM group	IRR group	RWSS group	ENV group	UWSS group
MWE	World Bank	GARWSP	No comments	LC Aden LC Mukalla MWE

### 3 Communication tools

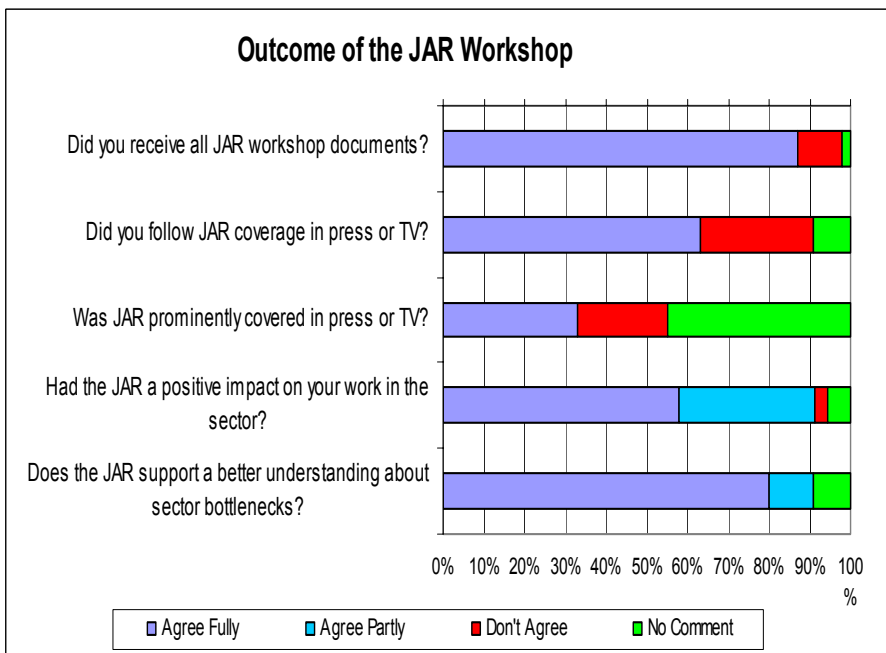


Difficulties communicating via E-mail?



E-mails are the right communication tool. The NWSSIP website was considered of limited utility.

### 4 Workshop outcome



Definitely, the JAR workshop improved the understanding of NWSSIP as the national strategy and its implementation bottlenecks. Participants were provided with adequate information. Most respondents did not know whether the event was adequately covered in press or TV, although most followed the event in the media. Some additional media liaison may be recommendable.

Asked what they consider the main outcome of the JAR, most respondents mentioned (i) the benefit of transparency and self assessment; (ii) addressing sustainability; (iii) vision on the need to improve the management; (iv) learn about allocation of financial resources; (v) a broader view on reform and optimum usage of resources; (vi) the importance of monitoring and evaluation; and (vii) a better coordination between related parties.

## 5. Recommendations

### 5.1 Please indicate up to 3 issues which you really LIKED about the JAR?

It has been noticed that all comments are centered on the following topics;

- Participation (multi stakeholders participants, participant's commitments)
- Coordination (between the stakeholders and sub-sectors)
- MWE ownership (positive impact)
- Venue
- Caliber of Participants
- Time efficient (time was suitable for most participants)
- Outcome (JAR outcome was optimum)
- Involvement of stakeholders (covered most stakeholders)
- Preparation (for working groups, workshop participation, place, and time)
- Leadership by TS and MWE (good impact of their coordination, preparation, and management)

### 5.2 Please indicate up to 3 issues which you really DISLIKED about the JAR?

It has been noticed that all comments are centered on the following topics;

- Authorities' participations (negative commitment by few authorities' participants)
- Presentation time (was not enough for stakeholders, working groups presentation)
- Data and information (Lack of data and less accuracy)
- Communication (few participants have difficulties on communication via e-mail)
- Work program (lack of responses to inquiries, information availability, and commitment)
- Attendance (of MWE representative, most parties' executives, and some stakeholders)

### 5.3 Please indicate up to 3 recommendations for improvement of the next years JAR?

It has been noticed that all recommendations are centered on the following topics;

- Improvement workshop program. (increasing presentation time, involving more participants, priority for working groups) (35%)
- Give participants an early notice (for collecting data and working group meetings) (12%)
- Following up with JAR outcomes (making JAR activities around year, focus on implementation process) (9%)
- More Involvement of MWE (5%)
- Evaluation of NWSSIP activities (2%)
- Involving more stakeholders (21%)
- JAR transparency (2%)
- Strengthen roles and commitment of IMSC (2%)
- External evaluator (2%)
- Improvement the web site's reporting and research system (7%)
- Delaying upcoming JAR to after March (2%)

About 87% of all respondents would like to get a full set of the JAR documents, 4% were not interested and 9% gave no comments. The distribution of the JAR reader material is thus of high priority.

## **Annex 1: JAR Questionnaire circulated**



Ministry of Water & Environment

**Post – Joint Annual Review (JAR) Questionnaire**

The JAR was a multi-stakeholder exercise. This JAR questionnaire aims at gathering your opinion regarding, what did you like or dislike?, and what are your suggestions? etc. We have designed the JAR questionnaire for quick and easy reply and clustered the main topics into: (0) General information (1) Timing, (2) Preparation and participatory approach, (3) Communication (4) Workshop outcome and (5) Recommendations. Kindly give us your opinion by ticking the respective box on the side of each question and fill out the required answers.

**0. General Information**

0.1. In which working group did you participate?

0.2. Did you participate in the JAR workshop?

 Yes  No

**1. Timing**

NWSSIP was officially approved by cabinet in May 2005. In February 2006, donors recommended to conduct the first JAR. Preparations started in April 2006.

1.1 Do you think that timing of JAR workshop end of June 2006 was appropriate considering that it is an annual review?

1	2	3	4	5	6	7	8	9	10
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
don't agree					fully agree				

1.2 Do you think the suggestions of the Steering Management and Coordination Committee is appropriate, to advance the JAR to March to have sufficient time to include the target in the investment planning?

1	2	3	4	5	6	7	8	9	10
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
don't agree					fully agree				

1.3 Do you think that 2 months preparation time was sufficient for gathering the needed information?

1	2	3	4	5	6	7	8	9	10
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
don't agree					fully agree				

1.4 Have you been involved in the process early enough?

1	2	3	4	5	6	7	8	9	10
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
don't agree					fully agree				

1.5 Give the approximate date, when you were first made aware of the JAR and your required input:

**2. Preparation and participatory approach**

2.1. Do you think that the JAR preparation organization by sub-sector working groups was appropriate?

1	2	3	4	5	6	7	8	9	10
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
don't agree					fully agree				

2.2. Do you think that the composition of the working groups in terms of sub sectors was appropriate?

1	2	3	4	5	6	7	8	9	10
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
don't agree					fully agree				

2.3. Do you think that the main stakeholders were represented in the working groups?

1 2 3 4 5 6 7 8 9 10

don't agree fully agree

2.4. Do you think that you have delivered enough and appropriate data and information during the preparation phase?

1 2 3 4 5 6 7 8 9 10

don't agree fully agree

2.5. Did you receive feed-back from the group regarding, concerns, open questions, verifications, understanding of data etc?

1 2 3 4 5 6 7 8 9 10

don't agree fully agree

2.6. Do you think that your inputs have been properly considered?

1 2 3 4 5 6 7 8 9 10

don't agree fully agree

2.7. How many days of your working time were absorbed by the JAR preparations?

Days for data collection:

1 2 3 4 5 6 7 8 9 more

Days for traveling:

1 2 3 4 5 6 7 8 9 more

Days for working group meetings:

1 2 3 4 5 6 7 8 9 more

2.8. Who paid for your travel expenses?

3. Communication

3.1. Do you think that e-mails are the right form of communications?

1 2 3 4 5 6 7 8 9 10

don't agree fully agree

3.2. Did you have difficulties in communicating via e-mail?

Yes No

3.3. Do you think the NWSSIP M&E website was an adequate communication tool during the JAR?

1 2 3 4 5 6 7 8 9 10

don't agree fully agree

4. Workshop outcome

4.1. Did you receive copies of all JAR workshop related documents?

Yes No

4.2. Did you follow JAR coverage in press or TV?

Yes No

4.3. Do you think that the JAR was prominently / adequately covered in the newspapers, TV, etc.?

Yes No Don't know

4.4. Could you briefly explain the main outcome / message of the JAR?



4.5. Do you think that the JAR had a positive impact on your work in the water sector?

1	2	3	4	5	6	7	8	9	10
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
don't agree							fully agree		

4.6. Do you think that the JAR supports a better understanding of the bottlenecks in the water sector?

1	2	3	4	5	6	7	8	9	10
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
don't agree							fully agree		

5. Recommendations

5.1. Please indicate up to 3 issues which you really LIKED about the JAR (e. g. such as number of participants, venue, duration adequate)

5.2. Please indicate up to 3 issues which you really DISLIKED about the JAR

5.3. Please indicate up to 3 recommendations for improvement of the next years JAR

6. Would you like to get a full set of JAR documents for future reference?

<input type="checkbox"/>	<input type="checkbox"/>
Yes	No

**Note:**

- Please deliver your filled questionnaire to the Technical Secretariat office at MWE until the *October 15,2006*
- Please fax it to 01 425344 or email it to [barbara.gerhager@gtz.de](mailto:barbara.gerhager@gtz.de)